

HEALTH OVERVIEW AND SCRUTINY COMMITTEE 16 NOVEMBER 2016

SUSTAINABILITY AND TRANSFORMATION PLANS

Summary

1. Since the start of this year, local health and social care systems across England have been working on Sustainability and Transformation Plans (STPs). Worcestershire is in a 'footprint' with Herefordshire so it is aspiring to co-producing a plan that seeks to outline how local services can remain sustainable and within the financial allocations.
2. The Health Overview and Scrutiny Committee (HOSC) is to be provided with an overview of the process and timeline for the STP, to be briefed on how the Plan is being developed and communicated and what the key themes of the STP for Herefordshire and Worcestershire are likely to be.
3. Lead Officers involved in development of the Herefordshire and Worcestershire Sustainability and Transformation Plan have been invited to the meeting.

Background

4. On 22 December 2015, NHS England issued the annual and long term planning guidance for Clinical Commissioning Groups (CCGs). As well as the regular requirements for one year operational plans, this guidance called for local health economy partners to come together and develop Sustainability and Transformation Plans covering a defined 'planning footprint'. The planning footprint agreed for this area is Herefordshire and Worcestershire – a footprint covering a population of approximately 780,000 people. There are 44 footprints nationally, with an average sized footprint covering 1.3m people.
5. STPs are aimed at transforming health services across the country – to meet the needs of population increases and people living for longer. STPs are at the heart of the drive to greater efficiency and improvements in quality across health and care systems. They are designed to build upon local transformation work already in progress and in Worcestershire this is through Well Connected, the Future of Acute Hospital Services and other local transformation schemes.
6. The purpose of the STP is to develop the opportunities for local bodies to work on a more sustainable planning footprint in order to bridge the gaps which exist in relation to Health and Wellbeing, Care and Quality and Finance and Efficiency. These are known as the 'triple aims' and are the driving principles behind STPs nationally:
 - a) **Health and Wellbeing** – The main focus of this particular workstream is on achieving a radical upgrade in illness prevention to reduce the long term

burden of ill health – both from a quality of life perspective for individuals and a financial perspective for the health and care system

- b) **Care and Quality** – The main focus of this work is on securing changes to enable local provider trusts to exit from the Care Quality Commission (CQC) special measures regime and to reduce avoidable mortality through more effective health interventions in areas such as cancer, stroke, dementia, mental health and improved maternity services.
- c) **Finance and Efficiency** – The main focus of this work is on reducing unwarranted variation in the demand and use of services and securing provider efficiencies through implementing new approaches to care provision.

7. Progress with the Herefordshire and Worcestershire STP has been overseen by the Health and Well-being Board, and an initial and interim plan have been submitted to NHS England on 30 June and 21 October 2016 respectively. Specific proposals to address the priorities identified are currently being explored.

8. The Health and Well-being Board has received seven updates on the development of the STP and at its meeting on 1 November 2016, it reviewed and made comments on the draft priorities and potential approaches to engagement. The papers are available online [here](#). The Board will also receive a formal update at its next meeting following receipt of feedback on the draft plan from NHS England.

9. The purposes of bringing the proposals to HOSC at this stage are to keep Members informed of the process and emerging thinking, and to comment on the proposed engagement process and subsequent formal consultations as appropriate. HOSC will receive a timeline of anticipated scrutiny issues for January 2017 and the opportunity to review specific proposals in due course.

Legal, Financial, and HR Implications

10. There are no specific legal, financial or HR implications associated with this paper, but there will be significant implications associated with the development of plans for each programme transformation area within the STP and their subsequent implementation. As these plans are developed these will be identified and reported in due course and dealt with through self-standing reports.

Purpose of the meeting

11. Members are invited to consider and comment on progress of the Herefordshire and Worcestershire STP – and may wish to consider the following points:

- What will be done differently?
- What is likely to change for patients and access to services?
- Will funding allocations change and how?
- What are the main challenges for Herefordshire and Worcestershire?
- How will stakeholders, including the HOSC, be involved and consulted as plans are formed? – and how will plans be held to account?
- How can health scrutiny support the implementation of the STP?

Supporting Information

- Appendix 1 - Communication and Engagement Plan

Contact Points

County Council Contact Points

Worcestershire County Council; 01905 763763

Worcestershire Hub: 01905 765765

Specific Contact Points for this report

Emma James / Jo Weston, Overview and Scrutiny Officers, Tel: 01905 844964 / 844965

Email: scrutiny@worcestershire.gov.uk

Background Papers

In the opinion of the proper officer (in this case the Head of Legal and Democratic Services) the following are the background papers relating to the subject matter of this report:

- Agendas and Minutes of the Health and Well-being Board on 9 February, 13 September and 1 November 2016